



ARU

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IN THIS ISSUE

The Impact of Global Warming and Climate on Real Estate: What Professionals should be prepared for.....	2
Convocation President's Message.....	3
Message from The Vice Chancellor.....	4
Interview with Alumnus, Mr Haruna Masebu, Proper Consult (T) Limited.....	4
Word from Ardhi University Organisation.....	7

The Forthcoming ARU Alumni.....	8
News in Brief.....	10
Abstracts.....	10
An Alumnus Wins The TPRB Prize for The Best Planned.....	12
ARU Convocation Questionnaire.....	13
Appointments.....	15

THE IMPACT OF GLOBAL WARMING AND CLIMATE ON REAL ESTATE: WHAT PROFESSIONALS SHOULD BE PREPARED FOR

By Prof. J. M. Kironde

Global Warming and Climate Change are key developmental agendas challenging the world today. This paper is mainly exploratory, realizing that while impacts of climate change have been explored, little has been published on the change's impact on real estate and what real estate practitioners

should expect, and what they should do to mitigate, and to adopt to the effects of climate change. The paper is generally of a conceptual nature since there is as yet limited research on

the impact of climate change on real estate.

The paper differentiates between global warming and climate change. Manifestations of the effects of global warming in general and on real estate in particular are given. Real Estate, including residential and commercial buildings (offices and shops) is a major producer of CO₂ emissions which come mostly from electricity generated in homes, offices and industrial buildings that power so many things from heating to cooling, fixtures, lighting, appliances, computers and cell-phones.

Climate change will have physical impacts on commercial property investments; on the functionality of property to occupiers; on property values; and on asset management and financial services. There will be economic impacts, with

property in certain locations being most hit. For example, occupiers of buildings will be more prone to heat stress. There will be an increased risk of flooding in locations vulnerable to rivers bursting their banks.

Erosion will be experienced on properties in coastal properties subjected to flooding and strong waves.

In urban locations there will also be increased exposure to the risk of flash flooding, as the run-off from hard surfaces overwhelms the capacity of urban drainage systems.

Water shortages will affect areas with less rainfall, affecting occupiers through

water constraints and increased costs. Ground movement will threaten the stability of buildings in areas where properties are located on clay soils and the standards of construction, particularly with regard to foundations, prove inadequate.

The infrastructure systems that underpin all urban activities will also be affected. Transport, energy supply, water supply, sewerage and urban drainage systems will all struggle to cope with heat waves, higher wind speeds, increased rainfall and consequent flooding. Investment will be required to ensure that property occupiers are not affected by severe and costly disruptions to these essential services.

Real Estate Professionals are challenged to come up with ways, when designing, constructing,



The effects of climate change

using, and managing buildings and the general environment that will not make global warming worse. We need to be “green” literate and develop courses and research agendas to adopt or mitigate to or mitigate the effects of global warming. Studies in the need to quantify carbon emission

from buildings and the cost implication of practices such as the use of alternative power supply and the purchase and of use home appliances are required.

CONVOCATION PRESIDENT’S MESSAGE

Looking Ahead as Convocation close to Loop the Marathon Walk

It is my great pleasure to have been part of the Convocation leadership and I look to the future of the ARU Convocation with anticipation. It is no doubt that our convocation contributes in significant ways to the development of the university teaching programs, society and business world as well as helping students maximize their employability skills.

Dear alumni, if we are to reflect on the past two years of the life of the convocation, then we absolutely must say two things: First, we must recognize challenges and opportunities of the local and global environment that our convocation is passing through.

Secondly, we must recognize the need for and power of our partnership between the ARU community, the alumni and industry if we are to solve our convocation challenges. As alumni certainly you do not need reminding that the success of ARU convocation and therefore ARU University begins with you as individuals and your contributions.

To address these challenges, we absolutely require intense, strategic partnership between the industry and government, the university and alumni. In short we need everyone to be involved. It is unfortunate however, that in the past two years, the convocation has suffered low turn up despite a

plethora of potential alumni in the country, region and the world.

Ladies and gentlemen, let us be reminded that our convocation will attain its third AGM this year and therefore triggers one key constitutional requirement – the need for new elections of office bearers and committees. Therefore, let us be enthused and look ahead with hope, because this is an important opportunity and each and every one to exercise their right to stand for election into leadership positions.

Further, it is crucial to start thinking about relevant amendments to the convocation constitution and ensure that any issues are brought up when time is ripe. As President I appreciate and feel obliged to pass a message

of gratitude and encouragement to each and every one of you, who has labored to gift the convocation by supporting its activities, and I extend my special thanks to the Convocation Publication Committee for their good work in sustaining this newsletter.

Congratulations Indeed!

Eng. Bonaventure Baya

President of ARU Convocation



Eng. Bonaventure Baya

MESSAGE FROM THE VICE CHANCELLOR



Prof. Idrissa B. Mshoro

Dear readers of the Ardhi University Convocation Newsletter. Let me First and foremost thank the Editorial Committee for availing me this space once again to communicate with you. It has always been a pleasure for me to update you on the development of the

University.

One of the major milestone that has realized since the last issue of the Newsletter is re-accreditation of the University. I am glad to inform you that ARU has been reaccredited by the Tanzania Commission for Universities for other years, until 2018/2019. This serves as a valid license for ARU to continue running its core business legally, and provides beneficiaries more confidence.

I wish to thank all who contributed to such every important achievement, including the alumni. Let us consolidate and improve the status of ARU to

even better heights.

As it was highlighted in the last edition of the Newsletter, realization of all these aspirations requires enhanced partnership and close collaboration with stakeholders including the members of the Convocation. I am glad to note that the number of ARU graduates, who are prospective members of the Convocation continues to increase each year. During the December 2014 Graduation ceremony, for example, a total of 1044 graduates were conferred with the various awards of the University compared to 784 in December, 2013.

The noble army of ARU Alumni is growing and has great potential to grow further and with more sophistication, if we all work together. The potential benefits are apparent. Let us join hand towards that.

Prof. Idrissa B. Mshoro

VICE CHANCELLOR

INTERVIEW WITH ALUMNUS, MR HARUNA MASEBU, PROPER CONSULT (T) LIMITED

By Prof. J. L. Kironde

Mr. Haruna Masebu is an alumnus of Ardhi University having graduated in 1979. Until 2013, he was the Director General of EWURA (Energy and Water Utilities Regulatory Authority). He is now an active businessman in the private sector and sits on a number of Boards on prestigious corporations. He granted this interview to Prof. J. M. Lusugga Kironde on behalf of the Convocation in June 2015. Here are key excerpts.

CN: Please tell us something about your history

HM: I was born on 6th March 1955 in Urambo District, Tabora Region and got my Primary Education at Urambo from 1962 to 1968. Thereafter I went to Milambo Secondary School for my "O"

Levels and to Ihungo Secondary School for my "A" Levels. In both cases I graduated with First Division. In 1976, I joined Ardhi Institute and graduated in 1979 with an Advanced Diploma in Estate Management and Valuation. Between 1981 and 1982, I was at Reading University (UK), where I graduated with an MSc in Urban Land Appraisal. Between 2000 and 2003 I was enrolled with the Washington International University of the US and got a Master of Business Administration (MBA, average Mark A)

CN: What did you do after graduating?

HM: Due to my good performance I was retained at Ardhi Institute as tutorial assistant in 1979 but rose through the ranks to Assistant Lecturer, Lecturer and Senior Lecturer in 1994. Between

1990 and 1991, I was Head, Department of Land Management and Valuation; and Vice Principal and Director of Studies of Ardhi Institute between 1992 and 1997. I then left Ardhi Institute (by then UCLAS) and went to become Director General of the National Housing Corporation (NHC) from 1994 to 1997. Between 1997 and 1998, I was Regional Manager; Eastern Africa with the African Housing Fund (AHF) based in Nairobi and in charge of all AHF operations in eleven countries of Comoros, Djibouti, Eritrea, Ethiopia, Mauritius, Kenya, Somalia, Sudan, Seychelles, Tanzania and Uganda.

I came back home in 1999 and was appointed a Land Resources Management Consultant to the Ministry of Lands and Human Settlements Development. Between 2000 and 2001, I was Lead Consultant with Proper Consult (T) Limited, a leading assets management firm in Tanzania.

In 2001, after an open and stiff competition, I was appointed as the Regulatory Coordinator in the Presidential Parastatal Sector Reform Commission and was responsible for setting regulatory bodies for a number of sectors as part of economic reform. This lasted till 2005. In 2006, again after an open and stiff competition procedure, I was appointed Director General EWURA, a post which I held until I retired in 2013.

I would like to mention here that I was actually requested to remain at the helm of EWURA after an impressive performance, but I decided to abide with the regulations that allow only 2 terms of 4 years each for the DG.

I have also got a large portfolio of Boardroom experience from 1977 but will mention only a few recent cases where I have sat on boards of Directors for various organization including: EWURA (Member, 2006-2013); Tanzania Insurance

Regulatory Authority (Member, 2008-2012), Executive Committee of the Regional Electricity Regulatory Association (RERA) (Member, 2008-2013); Executive Committee, Eastern & Southern African Water Regulators Association (ESAWAS) (Member 2010-2013); Executive Committee, Eastern & Southern African Water Regulators Association (Member 2009-2013); African Forum for Utility Regulators (AFUR) (Chairman, 2012-2013); Independent Regulatory Board (under the East African Power Pool) (Chairman, 2012-1013); Tanzania Investment Bank (TIB) (Member, 2008-to-date)



Mr. Haruna Masebu

I am currently, Board Chairman of three Consulting Firms, dealing mainly in Real Estate. I am also involved in Mining and Quarrying and we have a major quarry in Bagamoyo. I am also engaged in livestock keeping with a large herd of cattle in the coast region, and I am also involved in Hotel and other hospitality business. In collaboration with other stakeholders, I am also engaged in land use planning for urban development in Bagamoyo and elsewhere. I am a busy person.

CN: *Being a graduate of Ardhi Institute where you majored in Real Estate Studies, how come you spent a large part of your career in utilities regulatory authorities?*

HM: A number of courses at ARI prepared me for this kind of engagement and here I mean the course in Urban Economics which addresses many of the urban services including water, energy, transport, housing, employment and so on.

Besides I believe that that first degree at a University gives one the basics, having mastered which one should be able to mould oneself into many other fields. Graduates should not really close themselves into a box. I did not. There are

many short and long courses out there that can assist the graduate to broaden their knowledge. I have done short courses and attended long duration workshops and seminars in electricity sector regulation, infrastructure finance, residential and commercial property management, corporate management, competition and electricity markets, urban transportation and others

CN: *You have surely gone through an interesting and challenging career. What do you think are your major achievements?*

HM: These are many but I can summarise the key ones as follows:

- Facilitation of transformation of Ardhi Institute into a University College;
- Introducing market reforms in the NHC and turning it from an ailing parastatal in the 1990's to being one of the most sustainable and a pioneer in Public Private Partnership (PPP)
- Championing the establishment of modern of a modern competition and regulatory regime in the infrastructure and utility sector in Tanzania
- Establishment and management of EWURA into a respected world class regulatory authority
- Being recognized as a respected leader of utility regulation in Africa.

The regulatory authorities which I was instrumental in setting up are: EWURA (to regulate electricity, natural gas, petroleum, water and waste water sectors); SUMATRA (Surface and Marine Transport Regulatory Authority) to regulate road, railway and maritime transport); TCAA (Tanzania Civil Aviation Authority) (to regulate air transport, aeronautical airport services, as well as air navigation services); TCRA (Tanzania Communications Regulatory Authority (to regulate telecommunications, postal services, broadcasting' ICT applications and radio spectrum); FCC (Fair Competition Commission); FCT (Fair Competition Tribunal).

CN: *Do you have any comments on the current initiatives being taken by the NHC?*

HM: Well, I think the NHC is being revolutionalised and hope it will succeed to meet its strategic objectives.

CN: *What is the key challenges that you have faced in the top management positions you have held, especially at EWURA?*

HM: Regulation was not well understood and we had to do a lot of hard work to get all the stakeholders on board. But also, both energy and water are sensitive sectors that impact heavily on both households and corporate bodies. Any talk of price increases leads to protests from both of these groups of consumers.

However, producers are in for high prices. We were very vigilant to make sure they are efficient and do not pass their inefficiencies to the consumers. There are calculations that have been made to show that without regulation many prices for utilities would be up in the sky.

A number of we faced challenges and threats from suppliers. I remember a case where we ordered a price reduction and importers of crude oil went on strike paralyzing the country for some hours before they yielded. We stood by the law and our very credible technical analysis.

In such situations, politicians panic, wanting to force populist solutions against the decisions of technical staff. I must however say that former President Jakaya Mrisho Kikwete was a patient and listening leader who would not jump into conclusions and who respected the rule of law and the advise of experts.

Where another leader would give you the sack in the face of a political crisis, Hon Kikwete would confirm with you whether what you are advising is the correct stand both legally and technically. I recall a case where a top ranking personality torpedoed a process to revise the tariffs as applied for by a utility corporation. By the time he came to see reason, months later, the utility corporation had suffered billions of shillings in losses.

CN: *What advice do you have for Ardhi University to improve the quality of its products in terms of graduates?*

HM: The world is changing fast and Ardhi University seems to me to be taking long to revise its curricula and/or to introduce new courses. This needs to be looked into.

CN: What advice do you have for Ardhi University graduates?

HM: As I have hinted to above, the first degree should be seen as providing the basics. After that, graduates should keep on improving themselves. They should not sit down and relax, like they tell us when we are on a plane.

It is also imperative for professionals to abide by professional ethics. When I look at the land sector, I feel sad since it would appear many experts have been coerced into violating their professional etiquette. They have for example, converted public open spaces into private uses, thus earning themselves the mistrust of the public. If you stick to the rules, you will be respected, even when politicians condescend on you to bend them.

CN: What advice do you have for current Ardhi University Staff and students?

HM: Do not be complacent. Be dynamic; particularly, do not get left behind by the rapidly changing global village.

CN: What is your family like if you do not mind?

HM: I am married with five children

CN: Do you look forward to vying for political positions in the near future?

HM: I do not think so. I have experienced being

in the public sector for many years. I have served the public with all my energy. Other people should take that role.

CN: What memories do you cherish of ARU?

HM: These are many. I recall we had a challenge of proving that ARI Advanced Diplomas were equivalent to Bachelors degrees. We proved the skeptics wrong after we did very well in universities abroad, where we were given a chance to pursue postgraduate studies.

I was also President of ARISO and this exposed me to the challenges of leadership in top positions.

CN: What is your last word for ARU?

HM: I will have more words when an opportunity arises, but I am proud of ARU. The University has come a long way. I think there is need to increase the dynamism to deal with competition and the changes that take place by the minute.

ARU should strive to have close links with the alumni to get a feed back about what life is out there and prepare its products to fit the situation to avoid the frustration of being a graduate but with little to do in the real world.

CN: Thank you very much Mr. Masebu

WORD FROM ARDHI UNIVERSITY ORGANIZATION

Ardhi University is second to none in Africa as it produces competent experts specializing in different areas of unique knowledge such as Architecture, Quantity Surveying, Land Management and Valuation, Environmental Engineering, Finance and Accounting, Economics, Civil Engineering, Community Development and many others.

We are very proud and confident to be students and graduates of Ardhi University. The multi-functional knowledge acquired provides us with a good leverage to enter the professional world and offer our services. We, ARU



Mr. Daniel Onyango

students recognize the collective efforts of the Tanzanian Government, ARU Management, Alumni and the community at large has made for the institution growth from a Survey Training Center (STC) in 1964, to Ardhi Institute (ARI) in 1972, and later to University College of Land and Architectural Studies (UCLAS) in 1996 finally to Ardhi University (ARU) from 2007 to date. This spirit of togetherness will eventually fulfill our core mission.

The transformation from STC in 1964 to current ARU has brought significant changes in the students' enrollment from 11 to more than 3700 students. This increase in enrolment does not match available infrastructure

like accommodation as well as teaching and learning facilities. Although there are strong initiatives from ARU management for the preparation of 'Corporate Plan' and formulation of 'Policies' to address the challenges; there is a need for more support by various stakeholders. Thus we call upon the government, alumni and the community at large to support the efforts of ARU management in addressing the challenges.

ARUSO is deeply appreciating the effective governance at ARU for working as system, with special praise to

Professor I. B. Mshoro, the Vice Chancellor of Ardhi University and his Management team for the cooperation and coordination in solving students' problems and the strategic steps taken on fulfilling ARU core mission. Dear ARU students, we are the value and prosperity of our University we should be good ambassadors of our university wherever we are by providing ethical and high quality professional services in the community so as to make the University's mission be fulfilled.

God bless ARU, God bless ARUSO.

THE FORTHCOMING ARU ALUMNI REUNION

WHAT ARE REUNIONS ALL ABOUT ANYWAY?

By Agnes Mwasumbi



ARU Convocation 3rd AGM and 2nd Symposium events in networking session

When people hear about reunions, they often worry about their looks and their level of success and how that would measure up to that of their former classmates, which is only natural. After all, who doesn't want to be a slim, filthy-rich individual with a good looking spouse that they get along with, successful children with degrees from top universities, 3 to 5 cars, a number of houses in Dar es Salaam and maybe an apartment in London at 50? No body! But who are we kidding? The likelihood of having all that is close to zero.

The likelihood of a 1000 plus people from the same university having all that after 20/30/50 plus years is well, way past -100. So don't sweat about flaunting the unachievable stuff because reunions are not about that- at least for the most part. If anything, reunions are proof that success and material things do not equal happiness. But that doesn't mean people will not try to equate the two. We can blame that on

the Western culture but that is a conversation for another day.

So what is a reunion?

In simple, most basic terms, a reunion is a meeting of former classmates or schoolmates organized at or near their university by a group of classmates. Although a class provides the primary affiliation with the University, increasingly Universities are organizing re unions on regional or country basis on account of distance and convenience. It is an event that allows people to reconnect with those that they were once close to but lost touch with or talk to people that they had always wanted to talk to but couldn't or settle scores that they never had a chance to settle or even better forgive grudges that they have been carrying around for years. For the widowed, divorced or still single (how are you still single at 50+?) reunions are a great fishing ground for a new beau or lady. How about that? Dating made as simple as ABC!

A reunion also provides a great opportunity to travel back in time and gain perspective about yourself from people who knew you for a long time or who were with you during your key moments in life. In

most cases and for most people, it is a fun event, full of laughter, sharing, dancing and more sharing but also new possibilities. Often reunions are also linked with an opportunity to reflect on how one can pay back to institution. It is a very valuable experience that you cannot take for granted but most importantly miss.

On that note, the ARU Convocation committee will be organizing the first ever reunion of ARU Classes of 1978 to 1984. Graduates of these years will be invited to come home to the Observation Hill and remember one another, reconnect and renew friendship and collegial relationship. The reunion is scheduled to take place in August 2016 at Ardhi University Campus. The Convocation Office is currently compiling current contact information of all graduates of the subject years. Official invitation will be conveyed soon.

Feel free to get in touch with the Convocation for any information that can make the reunion a success.

REUNIONS

=REMEMBER+RECONNECT+RENEW



A group of experts and ARU Alumnae posing for a photo during the 2nd Symposium and 3rd Annual general meeting of ARU Convocation

NEWS IN BRIEF

ARU THE OVERALL WINNER AT SABASABA EXHIBITIONS 2014

Ardhi University was announced by the Dar es Salaam Trade Fair (DITF) in the award ceremony, held on Wednesday 2nd July, 2014 at Saba Saba grounds as the 1st Winner in the 38th Dar es Salaam International Trade Fair 2014 in the category of Skills Development, Training Research and Consultancy to their workforce and contribution to the local economic development. This is the fourth time on the same position.

The ARU Management recognized and commended the hard work done by the Exhibition Committee and the contribution of individual members of the staff and students.



Ardhi University VC Prof. Idrissa Mshoro receiving Saba-saba Overall winner certificate and trophy

ARDHI UNIVERSITY GRANTED CERTIFICATE OF RE-ACCREDITATION (2014-2019)

Tanzania Commission for Universities has granted Ardhi University a Certificate of Re-accreditation for the next five years (2014-2019) with effect from 2014/2015 academic year. The Certificate

was granted after the university fulfilled all the requirements for accreditation as specified in the Universities Act, 2005 and other pertinent Acts and Regulations.

ABSTRACTS

MULTI-LEVEL AND MULTI-SECTORAL GOVERNANCE OF CHANGE RELATED RISKS: CHALLENGES AND OPPORTUNITIES

By Prof. Wilbard J. Kombe

Unprecedented urbanization, climate change and poverty are among the key challenges that most urban centers in Sub-Saharan Africa are grappling with. According to the International Panel on Climate Change (IPCC) report (2014a and 2014b), continuation of green gas (CHG) emissions is projected to give rise to global temperature increase of at least 40C, in this century. In turn, this will lead to dramatic changes in social-economic, physical and ecological systems at local scale, especially in the coastal cities, sea level rise, ocean acidification, and floods will increase further complicating governance challenges most cities in African countries are facing.



Prof. Wilbard J. Kombe

In the context of Tanzania, the traditionally hierarchical structures and weak institutions for governance especially at local government level including stalled centralization by devolution (D-by-D) are real challenges. The problems of addressing and mainstreaming climate change adaptation in the subsisting institution are particularly compounded by institutional multiplicity questions as well as by inadequate or little consideration given to non-state actors in assigning and implementing functions and activities that relate to climate change adaptation and mitigation.

The paper argues that the complexity and cross-cutting nature of Disaster Risks Management (DRM) and Climate Change Adaptation (CCA) imperatives inevitably call for institutionalized multi-level and multi-sectorial partnerships that recognized the indispensable role actors in public, private and civil societies are playing in pre and post-disaster activities. Above all, it implies that first decision-making processes ought to respect the principle of subsidiarity and second climate adaptations actions and policies are evidence based and thus informed by research.

CLIMATE CHANGE IMPACTS, MITIGATION AND ADAPTATION IN AFRICAN URBAN AREAS

By Prof. Robert B. Kiunsi

Climate change is impacting both natural resources and human settlements; however the focus for minimising climate change impacts focus is more on natural resources and less on urban areas. This anomaly ought to be corrected especially in Africa urban areas for two main reasons. Firstly in Africa and elsewhere more and more people are now living in urban areas and by the year 2030 about 50 per cent of Africans are expected to be living in urban areas.

Secondly, Many African urban areas are expected to be hardest hit by climate change impacts due to low resilience of economic and social infrastructure. Low resilience in African urban areas is mainly due to large population living in unplanned settlements, poor public infrastructure and services, limited financial and technical capacity, low income levels and climate mitigation and adaptation measures to a large extent not mainstreamed in development plans. Climate change impacts likely to hit African cities include flooding, urban heat islands (UHI), sea level rise and drought which may lead to energy, water and food shortages.



Prof. Robert B. Kiunsi

In order to minimize climate impacts both mitigation and adaptation measures ought to be mainstreamed in urban plans and strategies. Examples of mitigation measures that can be mainstreamed in urban development include reduction of generation of methane gas through improved solid waste management, reduction of motor vehicle pollution by improving traffic flow and increased urban infrastructure that will act as carbon sink.

Adaption measures in urban areas can include preparation of climate change adaptation plans, improved development control that will for example minimize people living in flood prone areas, improved storm water channels, protection of coastal areas against seas storms and waves, improved efficiency in water use, protection of

water catchment areas, use of alternative energy sources, improvement of public transport, improved devolvment control and enforcement of building codes.

AN ALUMNUS WINS THE TPRB PRIZE FOR THE BEST PLANNED TOWN IN TANZANIA

By John M. Lubuva

In 2014, the Town Planners Registration Board (TPRB) awarded Mr. Samson Rusagira (pictured) a cash prize in recognition of his outstanding contribution to the exemplary work in the land use planning of Mwanhuzi, the district centre for Meatu in Simiyu Region, and ensuring the town was built as planned.

A long serving Town Planner (now retired from public service), Mr. Rusagira graduated from the then Ardhi Institute in 1979 with an Advanced Diploma in Urban and Regional Planning. This was the first ever prize to be awarded by TPRB.

Then a sleepy agricultural cum pastoral settlement of 2,680 people who also fished on Lake Kitangiri, hunted and collected honey from Maswa Game Reserve, Mwanhuzi was declared a district centre in 1988 and Mr. Rusagira became the Chief Planner for the new town.

Public education, effective public participation, a bare minimum of relocation and building the town according to plan are key among the hallmarks

distinguishing the plan for Mwanhuzi from the rest of land use plans in the country.

Most of land for public services built in the new district centre was donated by residents, passionate on the opportunity to access administrative, social and economic services within easy reach. Few other towns (if any) can boast



Mr. Samson Rugesira

such accolades in Tanzania.

Kudos to Samson Rusagira and all those who helped him realize his dream for Mwanhuzi. We wish him a happy retirement.

ARU CONVOCATION QUESTIONNAIRE

The ARU Convocation Committee is conducting a survey on how best to encourage broader participation of the alumni in the convocations.

All you have to do is insert a tick (√) into the box corresponding to the response that applies to you. Alumni who did not attend any of the previous convocations may skip questions 4, 5 and 6 but are requested to respond to all other questions.

All alumni are requested to respond to the questionnaire, which contains 10 simple questions.

1. Are you aware of the ARU Convocation?					
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2. How did you get information about the Convocation?	1. By invitation	
	2. From my employer	
	3. From a friend	
	4. Newspaper Advert	
	5. Radio Advert	
	6. TV Advert	
	7. Other (Specify)	

3. Number of Convocations attended					
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4. If you did not attend one or both convocations, what was the main reason for not attending	1. Was not informed	
	2. Could not afford it	
	3. Denied permission from work	
	3. I was too busy	
	4. Did not feel like attending	
5. Other reasons (Specify)		

5. What did you like the most about the convocation(s)	1. The presentations	
	2. The Annual General Meeting	
	3. Organization of the Convocation	
	4. The Timetable	
	5. The venue	
	6. The cocktail party	
	7. Meeting old friends and classmates	
	8. Other (Specify)	

6. What did you not like the most about the convocation(s)	1. The presentations	
	2. The Annual General Meeting	
	3. Organization of the Convocation	
	4. The timetable	
	5. The venue	
	6. The cocktail party	
	7. Meeting old friends and classmates	
	8. Other (Specify)	

7. Are you planning to attend the next symposium?				
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8. If not what are the main reasons for not planning to attend one or both convocations,	1. Cannot afford it	
	2. Do not expect permission from work	
	3. Will be too busy at the time	
	3. Do not feel like attending	
	4. Other reasons (Specify)	

9. In your opinion, what should be done to encourage more alumni to attend the convocation?	1	.
	2	.
	3	.

10. Please give any other comment you may have on the convocation	1	.
	2	.
	3	.

THANK YOU FOR RESPONDING TO THE QUESTIONNAIRE

APPOINTMENTS

PROF. JACKSON APPOINTED DVC-Admin



Prof M. Jackson

The President of Tanzania His Excellency Dr. Jakaya Mrisho Kikwete has appointed Prof. Msafiri Jackson to be the Deputy Vice Chancellor for Administration at Julius Nyerere University of Agriculture – BUTIAMA with effect from 5th December, 2014.

Before his appointment Prof. Jackson was a Lecturer at the School of Environmental Studies and the Director of Quality Assurance Bureau at Ardhi University.

ARU DON APPOINTED ARITA CHAIR



Prof G. Kassenga

Minister of Lands Housing and Human Settlement (MLHHS), Prof. Anna Tibaijuka appointed Prof. Gabriel Kassenga to be the Chairperson of Ardhi Institute – Tabora (ARITA) for three years with effect from 1st March, 2015.

Prof. Kassenga is also the incumbent DVC Academic Affairs of Ardhi University.

DR. MPOGOLE BECOMES THE NEW COMMISSIONER



Dr. M. K. Mpogole

Once again ARU has been picked for one of the top positions in the Ministry of Lands Housing and Human Settlement (MLHHS). Dr. Moses K. Mpogole has been appointed as Commissioner for Lands with effect from 23rd December, 2014.

this appointment Dr. Mpogole was a Lecturer and Head of Department Real Estates and Finance at the School of Real Estates Studies (SRES).

This is a presidential appointment after a competitive search. Before

DR. GERALDINE JOHN KIKWASI APPOINTED BOARD MEMBER OF THE NATIONAL CONSTRUCTION COUNCIL



Dr. G. J. Kikwasi

Dr. G. J. Kikwasi was appointed by the Minister for Works Hon. Dr. J. P. Magufuli (MP) to be a Board Member of NCC for three years effectively from 11th February, 2015. The appointment is in line with Sect 3 (3) of the National Construction Act, No. 2, 2008. Dr. Kikwasi is the Dean of School of Construction Economics and Director Gender Unit at ARU.

The appointments of the above mentioned Dons is an indication of the recognition of the expertise within Ardhi University.

The Convocation congratulates these members of ARU staff for these national appointments and wishes them success.



Prof. M. Kaseva
Chief Editor



Prof. J. L. Kironde
Member



Dr. H. Eliufoo
Member



Dr. G. Kikwasi
Member



Mr. J. Lubuva
Member

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